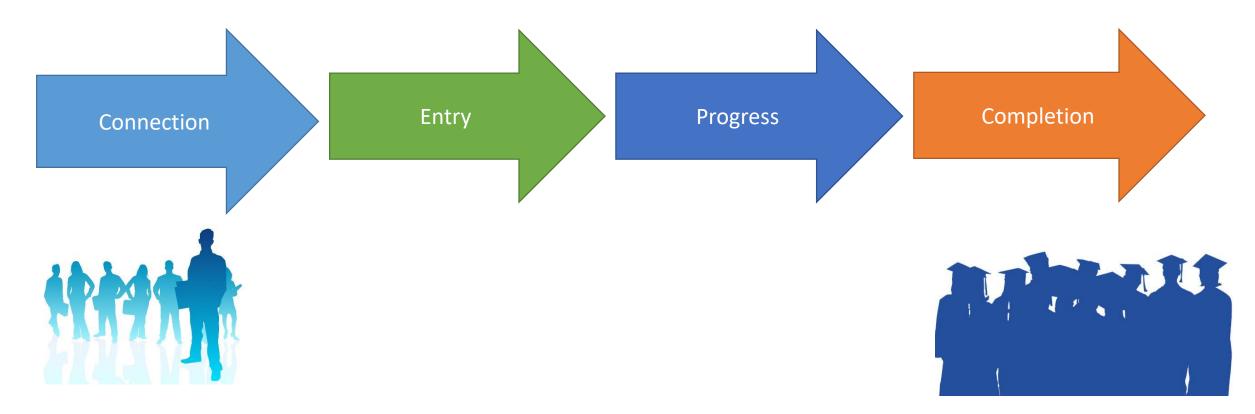
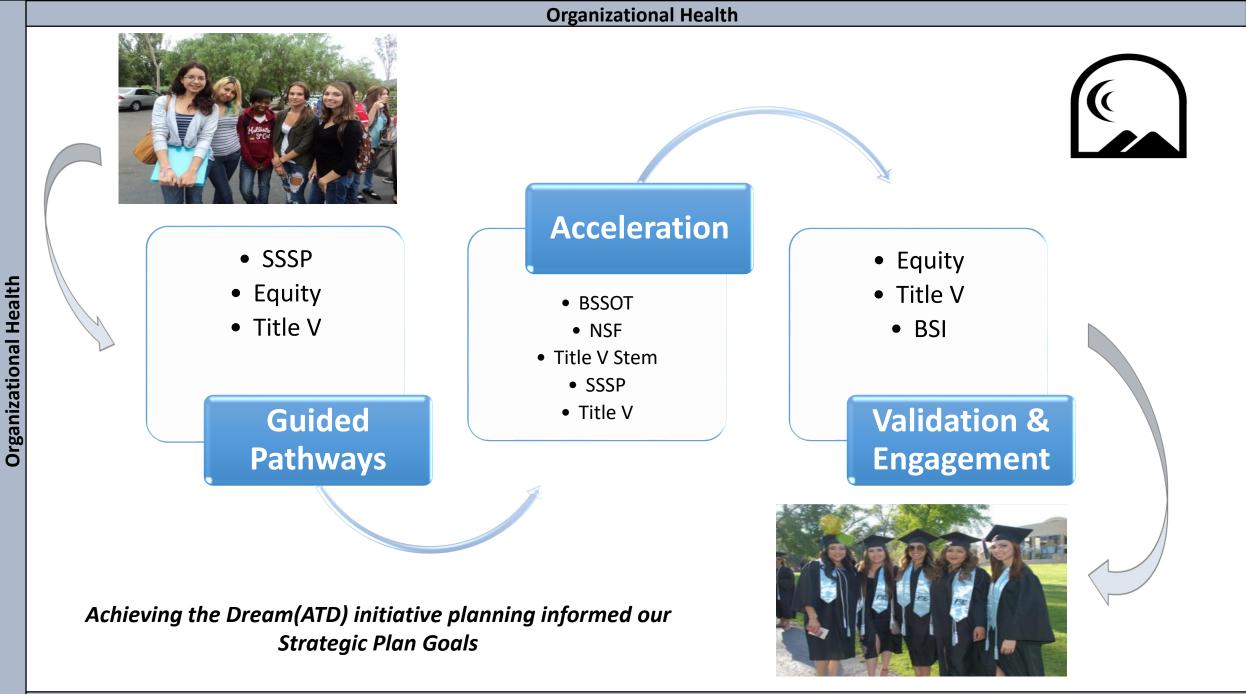


The Student Experience We Envision

Completion By Design Loss and Momentum Framework

Equity-Minded Student Success





Organizational Health

Action Steps 2016-17 Highlights | Acceleration

- Pilot Concurrent-Enrollment Support Model in English and math
- Schedule "accordion" model in ESL by reducing 7-semester sequence to 3-semester sequence
- Provide targeted professional development for math, English, and ESL
- Implement and monitor multiple measures strategy (informed selfplacement) in math

Action Steps 2016-17 Highlights | Pathways

- Conduct culturally comprehensive outreach in regional high schools, adult schools, community centers, and charter schools
- Provide financial aid information in multiple formats and languages to educate students on the process
- Create clear curriculum maps for Humanities, Fine Arts, Social Sciences, and STEM Guided Pathways
- Develop course sequences for all required courses, certificates, and degrees documenting the Guided Pathway to completion

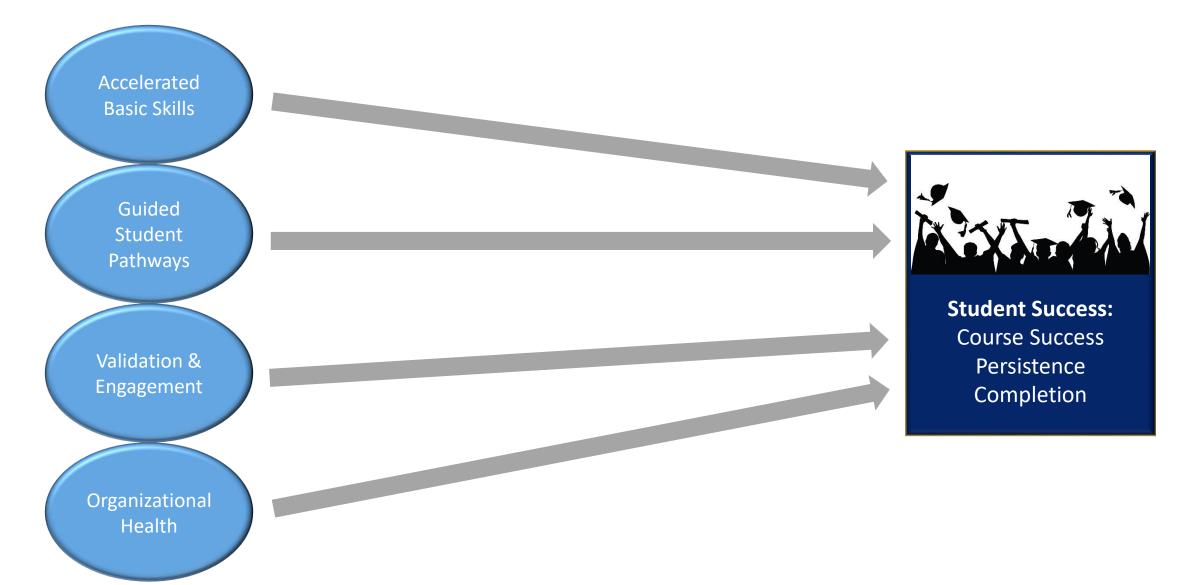
Action Steps 2016-17 Highlights | Validation & Engagement

- Establish a student peer mentoring program to support Pathways Academy students
- Develop a cultural competency program to prepare students to become leaders in various campus organizations and transition to leadership roles in four-year institutions
- Increase workshops focused on diversity, socio-economic awareness, and social justice topics
- Implement campus-wide validation events for disproportionately impacted student groups

Action Steps 2016-17 Highlights | Organizational Health

- Establish Student Success and Equity Committee to integrate college initiatives (Basic Skills, SSSP, Equity, and Title V)
- Redesign institutional research, planning, professional development, and staffing to support campus practitioners and improve college processes and practices
- Strengthen cultural competence to improve services to students and facilitate inclusive curricular and co-curricular learning opportunities
- Improve campus climate by strengthening connections among students, staff, and faculty

Our Overarching Theory of Change



Examples of Key Performance Indicators (Completion By Design Framework)

Connection	Entry	Progress	Completion
College Participation Rates	Number of Students Creating Education Plans	Student "Throughput" Rates (Transfer Math/English)	Student Completion Rates
Number of Students Engaged in Outreach Activities	Students Participating in Support Services and Campus Activities	Term and Annual Persistence	Time to Degree Completion

Equity in Student Access and Outcomes